







JOINT ACTION PLAN 2022-2023

		ı		ı
Action	Deliverables	Lead	Support*	Due Date
Primary health ca	ire			
Review the role of primary health care in leading equitable recovery in the COVID-19	Country review of the response to COVID-19 from a PHC perspective	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	End of 2023
pandemic response	Technical cooperation plans (deep dives) for PHC reform for 4 countries	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	End of 2023
Developing primary health care oriented 'models of care'	Regional implementation guide for model of care to strengthen PHC for UHC	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	March 2022
	Country model of care planning and management	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	March 2022
	Reports of pilots in occupied Palestinian territory, Pakistan and Sudan	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	March 2022
Regional professional diploma in family medicine	Regional professional diploma in family medicine course launched  Target: by end of 2023, 20,000 registrations with the aim of meeting the regional target of 3 family physicians per 10,000 population by 2030	WHO (lead) ABHS and WONCA (co-lead)	UNAIDS UNFPA UNHCR WONCA	End of 2023

Action	Deliverables	Lead	Support*	Due Date
Operationalize the WHO regional framework for effective engagement with the private health sector	Online training on the role of the private health sector in fighting COVID-19 and achieving Health for All. The goal of the online training is to help in creating behavioural and policy changes that support the establishment of an eco-system for effective private sector engagement (PSE) in COVID-19 response and beyond.	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	End of 2023
	Mapping countries of the Region in terms of their readiness for PSE and the identifying entry points and opportunities to initiate/improve PSE through policy dialogue workshops/ meetings	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	End of 2023

Action	Deliverables	Lead	Support*	Due Date
Develop priority benefits packages	Online platform to assist countries in developing national priority benefits packages.	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	End of 2023
	Training module on developing priority benefits packages (PBP)	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	End of 2023
	Guidelines for adapting the regional list of essential health services to the local context	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	End of 2023
	Assessment of the impact of PBPs in countries that have already implemented the packages	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	End of 2023
Information system for primary health care/family practice facilities	Develop and implement regional information system for primary health care/family practice facilities	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	End of 2023

Action	Deliverables	Lead	Support*	Due Date
Support UN country teams (UNCTs) in accelerating action on strengthening primary health care to ensure UHC	Provide joint support to all UNCTs in this topic area  Conduct a joint desk review of the country specific content of UNDAF/UNSDCF regarding the topic of this accelerator so that support can be targeted  Plan for joint missions to countries as possible	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	End of 2023
Regularly monitor and report of progress of work by the accelerator working group	Share quarterly updates including minutes of meetings with the RHA coordinating team	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNHCR WONCA ABHS	End of 2023
Health financing				
Establish guiding principles for sustainable financing in the region, considering regional specificities (e.g., Refugees/IDPs/Migrants, Conflict Setting, etc.), emphasizing the learnings from COVID-19 pandemic	Guiding Principles of what works and what does not work in health financing reform for the region and at selected representative country levels.	WHO	World Bank UNHCR Regional Development Banks IOM	End 2023

5 I

Action	Deliverables	Lead	Support*	Due Date
Generate local evidence and facilitate policy dialogues on HF for UHC and Health-Related SDGs and develop related HF Strategies, involving: MOH, MOF, MOP, MOSD and other stakeholders	3 country analytical reports on strategic options for HF for UHC, considering COVID-19	WHO	World Bank  Regional Development Banks IOM	End 2023
Promote more health for the money (VfM) by supporting the establishment of HTA agencies for undertaking economic evaluation and informing benefit design at country level	Evidence- generation to enhance value for money using economic evaluation studies, conducted on specific topics at country level (e.g., NCDs and COVID- related)	WHO and World Bank		End 2022
Support MSs in resources tracking (including health programs and PHC)	PHC resource tracking conducted in selected countries	WHO	World Bank UNFPA IOM	End 2022

Action	Deliverables	Lead	Support*	Due Date
Improve regional and country level understanding of root causes and policy options to address poor budget execution in the health sector in LMICs among health and budgetary stakeholders alike	Case studies synthesized for selected countries with the purpose of informing causal mechanisms on how budget execution processes affect health financing and service delivery, identify patterns with regards to bottlenecks and gather lessons on which measures were most effective to address these issues	WHO and World Bank	IMF	End 2023
Support UNCTs in accelerating action on health financing to ensure UHC	Provide joint support to all UNCTs in this topic area  Conduct a joint desk review of the country specific content of UNDAF/UNSDCF regarding the topic of this accelerator so that support can be targeted  Plan for joint missions to countries as possible	WHO (lead) World Bank (co-lead)		End of 2023
Regularly monitor and report of progress of work by the accelerator working group	Share quarterly updates including minutes of meetings with the RHA coordinating team	WHO (lead) World Bank (co-lead)		End of 2023



Action	Deliverables	Lead	Support*	Due Date
Community and a	civil society engage	ment		
Map existing networks, practices and planning resources	Active CSO/NGO networks mapped and engaged in community engagement activities	UNICEF (lead)	UNFPA WHO	Mid 2022
	Functional community engagement network platforms, approaches, and tools available in each country	UNICEF (lead)	UNFPA WHO	Mid 2022
Empower communities by enhancing health literacy; mobilize assets and strengths to develop community capacities	Facilitate opportunities for civil society advocacy and feedback mechanisms to leverage local, regional and national platforms for community engagement	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNICEF	End of 2022
	Support community- based participatory research approaches to assess and monitor community and civil society engagements and capacity-building at both national and regional level	WHO (lead) UNICEF (co-lead)	UNAIDS UNFPA UNICEF	End of 2023

Action	Deliverables	Lead	Support*	Due Date
Establish and build trust with communities and institutions	Systematize faith engagement and build capacity of religious leaders and networks to ensure that they are able and motivated for two-way engagement with community members	UNICEF (lead)	UNFPA WHO IOM UNAIDS	Mid 2022
Community engagement strategy	Adapt and operationalize the Minimum Standards of community engagement	UNICEF (lead)	UNFPA WHO IOM	Mid 2022
	Scale- up digital engagement platforms to enhance participation, inclusion, and two-way communication.	UNICEF (lead)	WHO	Mid 2022
Support UNCTs in accelerating action on community and civil society engagement	Provide joint support to all UNCTs in this topic area  Conduct a joint desk review of the country specific content of UNDAF/ UNSDCF regarding the topic of this accelerator so that support can be targeted  Plan for joint missions to countries as possible	WHO (lead) UNICEF (co-lead)		End of 2023

9 |

Action	Deliverables	Lead	Support*	Due Date
Regularly monitor and report of progress of work by the accelerator working group	Share quarterly updates including minutes of meetings with the RHA coordinating team	WHO (lead) UNICEF (co-lead)		End of 2023
Health determina	nts			
Develop regional network for knowledge- sharing on social determinants of health	Development of regional knowledge- sharing platform for country experience on social determinants of health	WHO (lead) UNDP (co- lead)	UNAIDS UN Women WFP	2022
	Document and report on experiences at country and regional level on social determinants of health across sectors	WHO (lead) UNDP (co- lead)	UNAIDS UN Women WFP	End of 2022
Capacity building and training	Training workshops on key tools on social determinants of health (including gender equity assessment tool, HEAT, Innov8)	WHO (lead) UNDP (co- lead)	UNAIDS UN Women	End of 2022
	Training workshop on framing health issues for non- health partners – joint policy and planning for health	WHO (lead) UNDP (co- lead)	UNAIDS UN Women	End of 2023
	Capacity-building on monitoring health equity at national level	WHO (lead) UNDP (co- lead)	UNAIDS UN Women	End of 2023

Action	Deliverables	Lead	Support*	Due Date
Technical support at country level to support integrated action on social determinants of health	Technical support to assess areas of action to integrate social determinants of health in ongoing work at country level	WHO (lead) UNDP (co- lead)	UNAIDS UN Women WFP	End of 2022
Partnership development and stakeholder engagement	Support policy dialogue at country level to promote the engagement of relevant stakeholders to support action on social determinants of health	WHO (lead) UNDP (co- lead)	UNAIDS UN Women WFP	End of 2022
Support UNCTs in accelerating action on addressing the determinants of health	Provide joint support to all UNCTs in this topic area  Conduct a joint desk review of the country specific content of UNDAF/UNSDCF regarding the topic of this accelerator so that support can be targeted  Plan for joint missions to countries as possible	WHO (lead) UNDP (co- lead)		End of 2023
Regularly monitor and report of progress of work by the accelerator working group	Share quarterly updates including minutes of meetings with the RHA coordinating team	WHO (lead) UNDP (co- lead)		End of 2023

11 |

	I	1	I	_		
Action	Deliverables	Lead	Support*	Due Date		
	Innovative programming in fragile and vulnerable settings and for disease outbreak responses					
Enhanced coordination at regional level among all lead and support organizations	Minutes of regular meetings and other relevant documents	WHO (lead) UNICEF (co-lead)	IFRC IOM UNFPA UNHCR UNRWA WFP	End of 2022		
Strengthening information management in vulnerable and fragile settings to inform planning and monitoring of operations	Review and revise agency-specific tools as needed and streamline at country and regional levels	WHO (lead) UNICEF (co-lead)	IFRC IOM UNFPA UNHCR UNRWA WFP	End of 2022		
Capacity-building on implementing the HDPNx among national health authorities and health partners	Annual health training course on HDPNx for health	WHO (lead)	UNFPA UNICEF WFP IOM UNHCR UNRWA IFRC	End of 2023		
Monitoring of HDPNx operationalization	HDPNx country profiles updated annually	WHO (lead)	UNICEF UNFPA WFP IOM UNHCR UNRWA IFRC	End of 2023		

Action	Deliverables	Lead	Support*	Due Date
Develop joint analytical report on priority subjects in emergency countries	Analytic reports on model of health care service, etc.	WHO (lead) UNICEF (co-lead)	IFRC IOM UNFPA UNHCR UNRWA WFP	End of 2023
Capacity-building on refugee and migrant health among national health authorities and health partners	Annual refugee and migrant health training course	WHO (lead) IOM (co-lead) UNHCR (co-lead) UNRWA (co-lead)	IFRC UNFPA WFP	End of 2023
Support UNCTs in innovative programming in fragile and vulnerable settings	Provide joint support to all UNCTs in this topic area  Conduct a joint desk review of the country specific content of UNDAF/UNSDCF regarding the topic of this accelerator so that support can be targeted	WHO (lead)	UNICEF UNFPA WFP IOM UNHCR UNRWA IFRC	End of 2023
	One joint mission each year. Develop terms of reference for joint missions based on a focused need / mission report and proposed action plan with monitoring and evaluation indicators	WHO (lead) UNICEF (co-lead)	IFRC IOM UNFPA UNHCR UNRWA WFP	End of 2023

13 I

Action	Deliverables	Lead	Support*	Due Date
Regularly monitor and report of progress of work by the accelerator working group	Share quarterly updates including minutes of meetings with the RHA coordinating team	WHO (lead)	UNICEF UNFPA WFP IOM UNHCR UNRWA IFRC	End of 2023
Research and dev	elopment, innovati	on and acce	ss	
Support countries to identify a consensus on research priorities in the context of comprehensive agendas focusing on enablers towards achievement of health-related SDG targets	Conduct research priority setting exercises in 4 countries	WHO (lead) UNDP (co- lead)	UNAIDS UNFPA UNICEF	End of 2023
Capacity-building on implementing research methods and ethics in priority countries	Promote learning and training activities on research methods and ethics in science and technology utilizing UNESCO and WHO toolkits	WHO (lead) UNESCO (co-lead)	UNICEF	End of 2023
Update the identified innovative and key health technologies to be brought to scale, as linked to country support plans	- Facilitate country dialogue to identify health priorities that potentially require innovation	WHO (lead) UN Global Pulse (co- lead)	UNAIDS UNDP	End of 2023

Action	Deliverables	Lead	Support*	Due Date
Research on child marriage in humanitarian settings identifying drivers and prevalence	Report on prevalence and drivers of child marriage in humanitarian settings	UNFPA (lead) UNICEF (co-lead)	UN Women UNAIDS UNDP WHO	End of 2023
Research on disabilities in emergencies	Coordinate access to assistive devices and supply chain innovations	UNFPA (lead)	IOM UNHCR <i>UNRWA</i> WHO	End of 2023
Support UNCTs in research and development, innovation and access	Provide joint support to all UNCTs in this topic area  Conduct a joint desk review of the country specific content of UNDAF/UNSDCF regarding the topic of this accelerator so that support can be targeted  Plan for joint missions to countries as possible	WHO (lead)	IOM UN Women UNAIDS UNDP UNFPA UNHCR UNICEF	End of 2023

15 |

Action	Deliverables	Lead	Support*	Due Date
Regularly monitor and report of progress of work by the accelerator working group	Share quarterly updates including minutes of meetings with the RHA coordinating team	WHO (lead)	IOM UN Women UNAIDS UNDP UNFPA UNHCR UNICEF	End of 2023
Data and digital h	nealth			
Strengthening CRVS systems in the region, including birth and death registration	Capacity building in 4 low-income countries to implement rapid mortality surveillance for excess mortality measurement and epidemic awareness in the context of Covid-19  Development of health information system (HIS) including CRVS regional strategy and strategic framework to improve CRVS in the Arab countries	WHO	UNFPA UN-ESCWA UNICEF	2022
Assist countries to integrate migration health data into national HIS	Development of technical package on integration of migration health data into national HIS  Regional workshop on integration of migration health data into national HIS	WHO	UNCHR UNRWA IOM UNFPA UNICEF League of Arab States African Union UNPULSE	2023

Action	Deliverables	Lead	Support*	Due Date
Assist countries in developing national strategies for digital health	National stakeholder workshops on digital health strategies in at least 2 countries	WHO, ITU	UNICEF (Strengthening Digital Health strategy)	2022
			UNDP (Draft Global Digital Strategy)	
Promoting use of digital health technology and artificial intelligence in linkage of information using digital platforms	Joint collaborative work, with special application of digital health technology and AI on linking information digital platforms on COVID-19	ITU WHO	UNICEF	2022- 2023

17 |

				Due
Action	Deliverables	Lead	Support*	Date
Support UNCTs in data and digital health	Provide joint support to all UNCTs in this topic area  Conduct a joint desk review of the country specific content of UNDAF/ UNSDCF regarding the topic of this accelerator so that support can be targeted  Plan for joint missions to	WHO	UNCHR UNFPA UNICEF UNPULSE	
	countries as possible			
Regularly monitoring and reporting of progress of work by the accelerator working group	Share quarterly updates including minutes of meetings with the RHA coordinating team	WHO (lead)	UNFPA UNICEF	End of 2023
Gender equality				
Develop tools and guidance on gender mainstreaming for RHA actions	Guidance on accelerating and advancing gender equality in activities planned in the RHA Joint Action Plan 2022- 2023 as well as SDG3+ GAP activities planned at country level	UN Women (lead) WHO (co- lead)	IOM ITU UNAIDS UNDP UNESCO UNFPA UNHCR UNICEF WFP World Bank	End of 2023

Action	Deliverables	Lead	Support*	Due Date
Regularly monitor and report of progress of work by the accelerator working group	Share quarterly updates including minutes of meetings with the RHA coordinating team	UN Women (lead) WHO (co- lead)	IOM ITU UNAIDS UNDP UNESCO UNFPA UNHCR UNICEF WFP World Bank	End of 2023
RHA Secretariat				
Regularly monitor and report of review progress	Hold regular meetings of the Coordination Team to review progress of work of all working groups	RHA Secretariat	RHA Coordination Team	End of 2023
	Follow-up work of the accelerating work groups by attending meetings, facilitate cross sharing of information and supporting documentation on progress	RHA Secretariat	RHA Coordination Team	End of 2023
	Coordinate support and sharing of information to UNCTs, SDG3+ GAP Secretariat and with other regions, the Regional Collaborative Platform and other regional UN thematic working groups	RHA	RHA Coordination Team	End of 2023

19 (

Action	Deliverables	Lead	Support*	Due Date
Advocate work of the RHA	Report on the implementation of an annual communication plan	RHA Secretariat	RHA Coordination Team	End of 2023

<sup>\*</sup>The Regional Health Alliance is hosted by WHO and comprises regional offices of the International Organization for Migration (IOM), International Telecommunication Union (ITU), The World Bank, the Joint United Nations Programme on HIV/AIDS (UNAIDS), United Nations Development Programme (UNDP), United Nations Educational, Scientific and Cultural Organization (UNESCO), United Nations Fund for Population Activities (UNFPA), United Nations Human Settlements Programme (UN-Habitat), United Nations High Commissioner for Refugees (UNHCR), United Nations International Children's Emergency Fund (UNICEF), United Nations Industrial Development Organization (UNIDO), United Nations Office for the Coordination of Humanitarian Affairs (UNOCHA), United Nations Entity for Gender Equality and the Empowerment of Women (UN Women) and the World Food Programme (WFP). Agencies in italics are RHA supporters not members.

## Stronger collaboration, better health