Building Resilience, Developing Sustainable Health Care Systems and Advancing Universal Health Coverage in Developing Countries

A joint WHO and HMS Course on Health Systems

March 31, 2019 – April 3, 2019
Fairmont Dubai, Sheikh Zayed Rd, Dubai, United Arab Emirates
The World Health Organization Regional Office for the Eastern Mediterranean (WHO EMRO) and the Dubai Harvard Foundation for Medical Research (DHFMR) have joined forces to address Universal Health Coverage in Developing Countries, bringing together leaders in public health care policy, health care financing and population health to focus on the development of sustainable, evidence-based health care systems. Leveraging this unique collaboration between world-class Harvard Medical School faculty and key WHO experts, the program focuses on building resilience and enhancing progress towards UHC via sustainable Health System Strengthening (HSS) initiatives. This four-day course is ideal for health care sector policy makers, health care professionals and administrators working in public health, hospitals and provider organizations, members of academia and nongovernmental entities who are from or work in developing countries. This is the second course to be delivered for the Eastern Mediterranean Region covering countries in North Africa, the Middle East and some in South and Western Asia, with special emphasis given to health system resilience, UHC and leadership development.

Countries around the globe are expected to achieve Universal Health Coverage by 2030. Health System Strengthening is a major priority for all countries, irrespective of the national income and level of development of their health systems, in order to ensure continuous improvement in health system performance and sustained progress towards Universal Health Coverage. Health System Strengthening has become all the more important since Universal Health Coverage is now an overarching target of the Third Sustainable Development Goal (SDG3), where Health System Strengthening is a prerequisite for advancing towards Universal Health Coverage. On the other hand, the recent Ebola outbreaks proved the fundamental importance of resilient health systems in facing public health emergencies and safeguarding progress towards Universal Health Coverage. “Universal Health Coverage and health emergencies are cousins – two sides of the same coin” – stated Dr. Tedros, WHO Director-General.
Strong Primary Health Care with community engagement is a foundation of Universal Health Coverage as most health services are delivered at this level. Experience has repeatedly demonstrated the importance of health system governance and leadership in facilitating formulation of a health system vision towards Universal Health Coverage and its adequate and sustained implementation. Understanding health systems will help managers and health care providers better comprehend issues such as why an immunization program is unable to reach the desired level of coverage, what governance structures and functions are needed, how providers should be paid in a health insurance program, how can the care for people with non-communicable diseases be integrated into primary care, how to improve the quality of care in services at all levels of the health care, or how can progress be accelerated and monitored towards the achievement of Universal Health Coverage.

Despite the existence of many health system models and frameworks, understanding of health systems varies among professionals, whether policymakers and managers in public health or practitioners in clinical disciplines. There is a need for a clear and unequivocal understanding of the concepts associated with health system by deconstructing its components (also referred to as functions or building blocks), and by delineating Health System Strengthening approaches and strategies for better health system performance and resilience, including linkage with Universal Health Coverage. This can greatly help managers and health care providers to tackle the health system barriers encountered during project and program implementation and the options to overcome these through system level interventions. In addition, limited leadership skills amongst mid-level managers presents a challenge for ensuring effective implementation. Fostering leadership skills remains essential to ensure that commitments are translated into effective policies and strategies.
WHO SHOULD ATTEND

Building Resilience, Developing Sustainable Health Care Systems and Advancing Universal Health Coverage in Developing Countries is ideal for:

- Health sector policymakers
- Public health administrators
- Hospital administrators
- Clinicians and other health care professionals
- Members of academia and nongovernmental organizations specializing in health care and public policy

FOUR DAYS OF BREAKTHROUGH INSIGHTS

From the health workforce and the labor market to health technology assessment and governance, sessions feature different topics essential to improving health systems in developing countries.
Upon successful completion of the Building Resilience, Developing Sustainable Health Care Systems and Advancing Universal Health Coverage in Developing Countries, you will be well prepared to:

- Define a health system; identify the different components of a health system; explain how the different components interact to fulfill health system goals and objectives; appraise health system frameworks, including the WHO health system conceptual framework, and the Harvard concept of health system control knobs
- Explain the journey of progression from Primary Health Care (PHC) to UHC and Sustainable Development Goals (SDGs) as the thinking on health systems has evolved
- Realize the interface between the equity, security and economic development agendas of HSS and their complementarities
- Identify the elements of the different health system building blocks and what it takes to improve their function that would contribute to better health system performance
- Understand health system performance assessment as well as identify measures and indicators that can help assess performance of the health system
- Appraise the WHO Framework for Action on Advancing UHC in the Eastern Mediterranean region and identify priority actions for country-level interventions
REGISTRATION

Visit the Dubai Harvard Foundation For Medical Research website at www.dhfmr.hms.harvard.edu/events to register for this program.

REGISTRATION FEE

The fee for this 4-day intensive workshop is $750 USD.

“The Workshop was a hands on, thought provoking and actionable one. Dr. Sameen Siddiqi’s sessions had worthwhile information and practical ones too. The whole experience was very insightful.”

Dr. Shabana Haider

I really enjoyed every moment in such friendly atmosphere and learned unbelievably a lot about UHC and health systems. The course was so intensive but fruitful and flown so smoothly. The organizers seem to do their best to bring such squad of international expertise to deliver the latest in this field supported with comprehensive printed material. I highly recommend this course.

Prof. Badereddin B. Annajar
Director General
National Centre for Disease Control, LIBYA
REAL WORLD EXPERTISE

FACULTY DIRECTORS

Zafar Mirza, MD
Director Health System Development,
WHO | Regional Office for Eastern Mediterranean

Ajay K. Singh, MBBS, FRCP, MBA
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Aziz Sheikh, MBBS
Professor of Primary Care Research & Development
Co-Director, Centre for Population Health Studies,
College of Medicine and Veterinary Medicine,
University of Edinburgh
DAY 1 – MARCH 31, 2019 | THEME: SETTING THE THEME

9:30-10:00  Registration

10:00-11:30  Session 1: Opening Ceremony  
Welcome and Overview

10:30-11:00  Health Systems in the Eastern Mediterranean Region: Challenges and Opportunities to progress towards UHC and achieve the health-related SDGs  
Dr Zafar Mirza

11:00-11:30  Health, Health Systems and the Political Economy  
Dr Chunling Lu

11:30-12:00  Coffee Break

12:00-14:00  Session 2: Key concepts and their interactions  
Session Overview

12:00-12:05  Right to Health and Priority Setting  
Dr Sridhar Venkatapuram [VC or Recorded Presentation]

12:00-12:30  System thinking and Health System Frameworks (including HSS, UHC and Resilience)  
Dr Sameen Siddiqi

12:30-13:00  Health and Intersectoral Action through Health in All Policies – Sudan experience  
Dr Abdalla Sidi Ahmad Osman

12:30-14:00  Developing data-enabled national learning health systems: Roadmap from World Innovation Summit for Health Forum 2018  
Dr Aziz Sheikh

14:00-15:00  Lunch Break

15:00-16:45  Session 3: Global Health  
Session Overview

15:00-15:05  SDGs & WHO 13th Global Program of Work [20 mins]  
Dr Zafar Mirza

*subject to change
15:35-16:00  Introduction to Human and Health Security (including IHR)  
Dr Jennifer Leaning

16:00-16:30 National health profiles of countries in the WHO's Eastern Mediterranean Region: Findings from GBD 2017  
Dr Aziz Sheikh

16:30-16:45 UHC2030 - International Health Partnership for UHC  
Ms Marjolain Nicod

16:45-17:00  Coffee Break

17:00-18:00 Session 4: Leadership Development I  
The Impact of Leadership - The Measles Epidemic  
Dr Ajay Singh

DAY 2 – MONDAY, 01 APRIL 2019 | THEME: “HEALTH SYSTEMS FOR UHC”

9:00-9:30  Recapping of Day 1  
Dr Ajay Singh & Dr Zafar Mirza

9:30-10:00  Session 1: Evolution of UHC  
Session overview  
Session in-Charge:  
Dr Sameen Siddiqi

9:30-10:00 Evolution of Primary Health Care and Universal Health Coverage – from Alma Ata to Astana  
Dr Zafar Mirza

10:00-10:30 Proposed Approach: Progressive Universalism and UHC Priority Benefit Package  
Dr Zafar Mirza

10:30-11:00  Coffee Break

11:00-12:30  Session 2: Health Financing for UHC  
Session overview  
Session in-Charge:  
Dr Awad Mataria

11:00-11:05 Health Financing System for UHC: Domestic Resources Mobilization, Prepayment and Strategic Purchasing  
Dr Chunling Lu

11:00-11:30  

11:30-12:00 Efficiency and Equity in Health Financing: Public Financial Management and Achieving Population Coverage  
Dr Chunling Lu
DAY 2 – MONDAY, 01 APRIL 2019 | THEME: “HEALTH SYSTEMS FOR UHC” (cont.)

12:00-12:30  Open Discussion

12:30-13:30  Lunch Break

13:30-15:00  Session 3: Health Services Delivery for UHC
13:30-13:35  Session overview

13:35-15:00  Service delivery:
• Model of Care - Integrated People Centered Health Services and Family Practice
• Quality & Safety
• Collaboration for intersectoral policies/interventions

15:00-15:30  Coffee Break

15:30-17:00  Session 4: Leadership Development II
Leadership development

*subject to change
DAY 3 – TUESDAY, 02 APRIL 2019 | THEME: “HEALTH SYSTEMS FOR UHC”

9:00-9:30  Recapping of Day 1
Dr Ajay Singh & Dr Zafar Mirza

9:30-10:30  Session 1: Human Resources for Health for UHC
Session overview
Dr Zafar Mirza & Dr Adham Ismail

9:35-10:30  Human Resources for Health:
• Framework of Health Workforce Development
• Health Workforce and Labor Market
• Health, Employment and the Economy
Gulin Gedik or Arjun Bedi

10:30-11:00  Coffee Break

11:00-11:05  Session 2: Human Resources for Health for UHC
Session Overview
Dr Adham Ismail

11:05-12:30  Human Resources for Health:
• Framework of Health Workforce Development
• Health Workforce and Labor Market
• Health, Employment and the Economy
Dr Zafar Mirza & Dr Adham Ismail

12:30-13:30  Lunch Break

13:30-15:30  Session 3: Health Diplomacy
Session overview
Dr Michael Gusmano

13:35-14:00  Health diplomacy and its growing importance in global health
Dr Ilona Kickbusch [VC]

14:00-14:30  Health diplomacy in multilateral forums
Dr Michael Gusmano

14:30-15:30  Panel discussion on health diplomacy
Dr Zafar Mirza

15:30-16:00  Coffee Break
An interview with Louis Rowitz, the author of “Public Health Leadership: Putting Principles into Practice”
Dr Zafar Mirza & Dr Ajay Singh
DAY 4 – WEDNESDAY, 03 APRIL 2019
THEME: “SPECIAL TOPICS IN HEALTH SYSTEMS FOR UHC”

9:00-9:30  Recapping of Day 3  Dr Ajay Singh & Dr Zafar Mirza

9:30-11:00 Session 1: Health Security & System Resilience  Session in-Charge: Dr Ali Ardalan
9:30-9:35  Session overview

9:35-10:00 International Health Regulations & National Action Plans for Health Security

10:00-10:30 Humanitarian Development Peace Nexus  TBD

10:30-11:00 Coffee Break

11:00-12:30 Session 2: Health System Governance for UHC  Session in-Charge: Dr Chunling Lu
11:00-11:05  Session overview

11:05-11:30 An introduction to Health System Governance Frameworks

11:30-11:50 Global Health System Governance Collaborative and the regional chapter in the East Mediterranean  Dr Maryam Bidgeli [VC]

11:50-12:30 Open discussion on Health System Governance  Moderated by: Chunling Lu

12:30-13:30 Lunch Break

13:30-15:30 Session 3: Selected Topics  Dr Michael Gusmano (Session in-Charge)
13:30-14:00 ‘Leaving no one behind’: Extending coverage to vulnerable groups with focus on refugees and migrants  Dr Ali Ardalan (Session in-Charge)

14:00-14:30 Analyzing disrupted health systems

*subject to change
14:30-15:00  Engaging Private Health Sector for UHC
           Session overview          Dr Hassan Salah
           (Session in-Charge)

15:00-15:30  Coffee Break

15:30-17:00 Course evaluation and closure          Dr Zafar Mirza & Dr
           Ajay Singh
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MARCH 31, 2019 – APRIL 3, 2019

FAIRMONT DUBAI,
SHEIKH ZAYED RD,
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