

Table 2. Relationship between doctors' perceptions of trust, commitment and job satisfaction

| Variable                    | Statistical values | Affective commitment | Continuance commitment | Normative commitment | Overall employee commitment | Organizational trust | Job satisfaction |
|-----------------------------|--------------------|----------------------|------------------------|----------------------|-----------------------------|----------------------|------------------|
| Affective commitment        | r                  | 1                    |                        |                      |                             |                      |                  |
|                             | P                  |                      |                        |                      |                             |                      |                  |
| Continuance commitment      | r                  | 0.175 <sup>a</sup>   | 1                      |                      |                             |                      |                  |
|                             | P                  | 0.002                |                        |                      |                             |                      |                  |
| Normative commitment        | r                  | 0.337 <sup>a</sup>   | 0.328 <sup>a</sup>     | 1                    |                             |                      |                  |
|                             | P                  | < 0.001              | < 0.001                |                      |                             |                      |                  |
| Overall employee commitment | r                  | 0.680 <sup>a</sup>   | 0.701 <sup>a</sup>     | 0.781 <sup>a</sup>   | 1                           |                      |                  |
|                             | P                  | < 0.001              | < 0.001                | < 0.001              |                             |                      |                  |
| Organizational trust        | r                  | 0.253 <sup>a</sup>   | 0.173 <sup>a</sup>     | 0.328 <sup>a</sup>   | 0.348 <sup>a</sup>          | 1                    |                  |
|                             | P                  | < 0.0001             | 0.003                  | < 0.0001             | < 0.001                     |                      |                  |
| Job satisfaction            | r                  | 0.140 <sup>b</sup>   | 0.119 <sup>b</sup>     | 0.141 <sup>b</sup>   | 0.184 <sup>a</sup>          | 0.400 <sup>a</sup>   | 1                |
|                             | P                  | 0.016                | 0.041                  | 0.015                | 0.001                       | < 0.001              |                  |

*r* = Pearson correlation coefficient.

<sup>a</sup>Correlation significant at  $P = 0.01$  level (two-tailed).

<sup>b</sup>Correlation significant at  $P = 0.05$  level (two-tailed).